



LAKE COUNTY
FLORIDA

Budget Workshop Summary

June 21, 2016

Purpose



To provide the Board with an overview of the
FY 2017 Budget

Presentation Outline



- **June 1st Best Estimate of Property Values**
- **Budget Workshops Summary**
- **Constitutional Budgets**
- **Non-Departmental/Other Items**
- **Infrastructure Sales Tax**
- **Summary/Next Steps**

Presentation Outline



June 1st Best Estimate of Property Values

June 1st Best Estimate of Property Values



	FY 2016 Values	FY 2017 June 1 st Best Est. Values	Percent
Lake County General Fund Countywide Millage	\$16,272,949,966	\$17,390,764,394	6.87%
Lake County Ambulance MSTU	\$16,272,949,966	\$17,390,764,394	6.87%
Lake County Stormwater, Roads, Parks MSTU	\$8,275,774,595	\$8,707,045,273	5.21%
Lake County Fire Rescue EMS	\$8,733,257,391	\$9,178,576,301	5.10%
Lake County Public Lands-Voted Debt	\$16,272,949,966	\$17,390,764,394	6.87%

Presentation Outline



Budget Workshops Summary

Budget Workshops Summary



- Starting on January 19th with the Economic Outlook presentation there have been 18 Budget Workshops with the Board
- The workshops have covered a number of different topics and departments
- Press releases have been sent for all budget workshops
- All the presentations to date have been posted at the Lakecountyfl.gov website on the FY 2017 Budget page

Budget Workshops Summary



January 19	Economic Outlook Presentation
February 2	Millages and Revenue Outlook
March 15	CRA Presentation
April 5	Budget Overview
	Community Services Department
	Mission, Goals, and Objectives
April 19	Public Works Department
	Community Safety and Compliance

Budget Workshops Summary



May 3	Public Resources Department
	Economic Growth Department
	Information Technology Department
May 17	Communications Department
	Solid Waste Division Update
	Self Funded Medical Plan
June 7	Facilities and Fleet Management
	Public Safety Department
	Fire Assessment Update
	Health Department Update

Budget Workshops Summary



- **Community Services Budget Summary**

- 17.80% increase from FY 2016 Community Service budget due to increase in grant funding
- General Fund decrease of \$115,552
- One additional Program Associate position, which is grant funded (Section 8/SHIP)
- \$50,000 increase in Human Service Grant funding
- \$100,000 increase in LifeStream Behavioral Center funding
- **Commissioner Discussion:**
 - \$5,000 for bus pass program (included in budget)
 - Funding included to print VA books and materials
 - Meeting with cities concerning transit (bus system)

Budget Workshops Summary



- **Public Works Budget Summary**

- Request for one new Signal Technician position which is supported by the increase in signal maintenance revenue from FDOT and the cities
- All 2017 operating budgets are status quo
- The General Fund capital equipment items are replacement of outdated, unsupported software for the Lab and outdated, inefficient equipment in the Mosquito program
- The 2017 budget will exhaust the Stormwater MSTU fund of available funding for any further capital projects
- **Commissioner Discussion**
 - Other revenues used for roads including per capita comparisons
 - Ratio of personal services to operating for other counties

Budget Workshops Summary



- Public Works Budget Summary

FY 2015 Gas Tax Funding per Capita

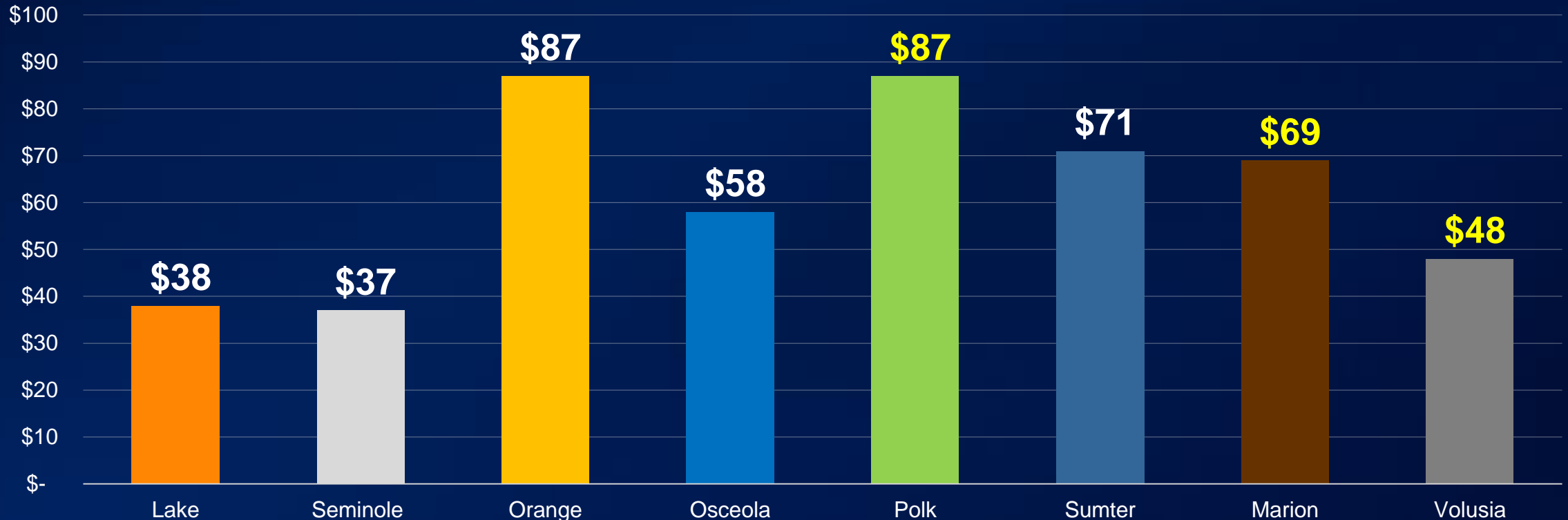


Budget Workshops Summary



- Public Works Budget Summary

FY 2015 Total Funding per Capita



Budget Workshops Summary



- Public Works Budget Summary**

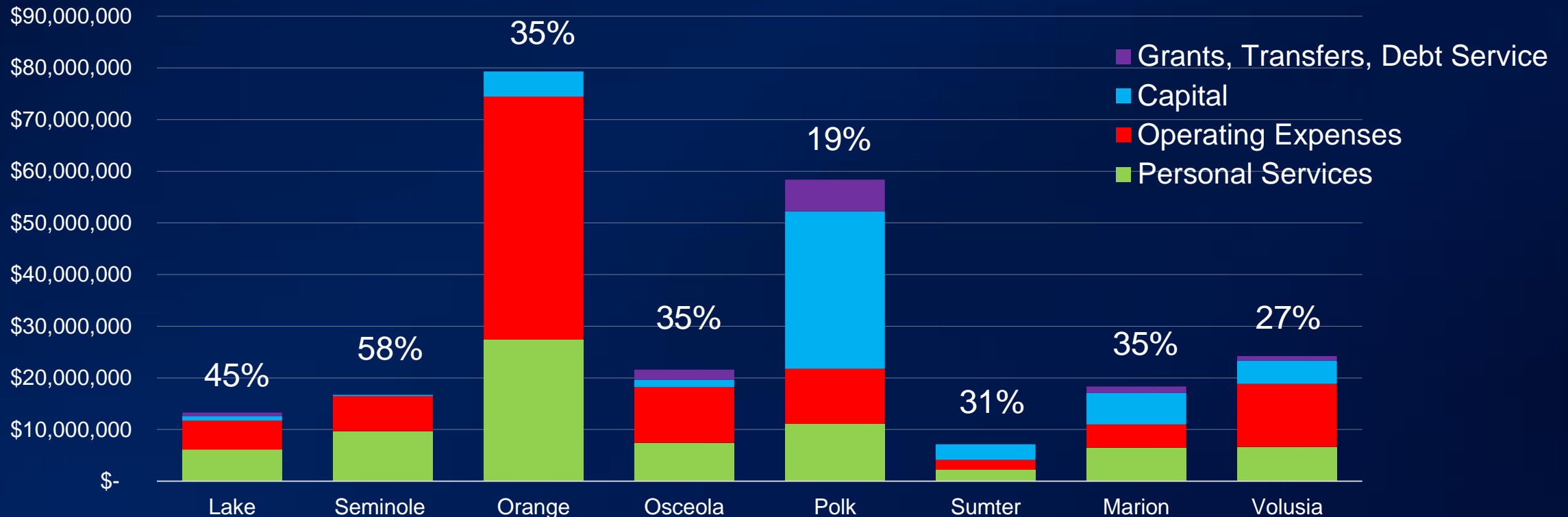
County	Other Sources of Roads Funding	Amount
Lake County	N/A	\$0
Seminole County	Roads MSTU	\$1.4 million
Orange County	Revenue Sharing/Sales Tax	\$65.4 million
Osceola County	Ad Valorem	\$2.6 million
Polk County	Ad Valorem (1.0 Mill for Transportation)	\$24.9 million
Sumter County	Other - General Fund	\$649,913
Marion County	N/A	\$0
Volusia County	Revenue Sharing/Sales Tax	\$181,900

Budget Workshops Summary



- Public Works Budget Summary

FY 2015 Personal Services vs. Total Roads Funding



Budget Workshops Summary



- **Community Safety and Compliance Budget Summary**
 - The department maintains its existing level of service with the exception of request for KLB
 - Proposed budget includes a limited term full time position to support the Keep Lake Beautiful program
 - The Department is developing a pilot program to address littered areas
 - \$50,000 has been included in the budget
 - Request For Information has resulted in a pool of 4 potential vendors
 - **Commissioner Discussion**
 - Code Enforcement workshop on long range agenda to discuss proactive enforcement versus complaint driven

Budget Workshops Summary



- **Economic Growth Budget Summary**

- Three (3) new positions (Building Services)
 - Two (2) Licensing Investigators
 - One (1) Financial Analyst
 - Fiscal Impact: \$166,000
- Wellness Way Advisory Services
 - Professional services contract to ensure optimal execution of Wellness Way Area Plan
 - Fiscal Impact: \$100,000 (\$50,000 to be paid by the City of Clermont)
- **Future discussion of relationship with EDC**

Budget Workshops Summary



• Public Resources Budget Summary

– Library Services

- 3 positions and the related Personal Services funding transferred to IT
- 1 position being transferred to Communications to consolidate public information and outreach

– Parks & Trails

• New Positions

- Engineer II
- Chief Maintenance Supervisor

• New Expenses

- \$25,000 for traffic counters at trails and active parks
- \$35,000 for general maintenance for the Hancock Trail extension

Budget Workshops Summary



- **Information Technology**

- Reorganization to centralize support services
- The department is primarily funded by the General Fund.
- The proposed budget maintains the current level of service.
- The proposed budget is an 8.3% increase over FY16 due to the transfer of three positions from Library Services.
 - One Automated Systems Specialist I
 - Two Network Technicians
- The General Fund transfer to Library Services is being reduced for these transfers.

Budget Workshops Summary



- Solid Waste Budget Summary
 - Assessment
 - Covers collection and disposal costs
 - Maintains current operational levels of service
 - Balanced Budget
 - No increase to assessment is proposed

Budget Workshops Summary



- **Solid Waste Budget Summary (Continued)**

- **Countywide Services**

- Maintains all areas of operations
 - Maintains landfill operating hours
 - Eliminates one vacant supervisor position
 - Consistent with five year outlook
 - Purchase one claw truck
 - Funding Source
 - General Fund Transfer \$2,998,375
 - Increase of \$745,143 from FY 16
 - Increase necessary to maintain current level of service for Countywide Convenience Centers and HHW

Budget Workshops Summary



- Communications

- Reflects a slight decrease in operating budget
- Addition of one position transferred from Library Services
- Maintains current levels of service

Budget Workshops Summary



- **Self-Funded Medical Plan Budget Summary**
 - Budgeted employer contributions have been increased to maintain sufficient reserves
 - Employee contributions will increase effective January 8, 2017, but will be waived for employees who complete biometric screenings between October 1, 2016 and December 31, 2016.
 - Board approved contract for an Employee Medical Center to begin operating on October 1, 2016

Budget Workshops Summary



- **Public Safety Budget Summary**
 - Emergency Management
 - Remains Status Quo Budget
 - Communication Technologies
 - Remains Status Quo budget
 - Replacement of 911 recorder system offset by grant

Budget Workshops Summary



- Public Safety Budget Summary (Continued)

- Fire Rescue

- Remains Status Quo budget
 - 2 Fire Stations ALS (Lady Lake, Harbor Hills)
 - Budget is not inclusive of SAFER and AFG grants
 - If grants are awarded, Budget amendments will be requested
 - Impact Fees
 - Funding for land acquisition and Altoona Station
 - Commissioner discussion:
 - Per capita information for Fire Rescue

Budget Workshops Summary



- Public Safety Budget Summary

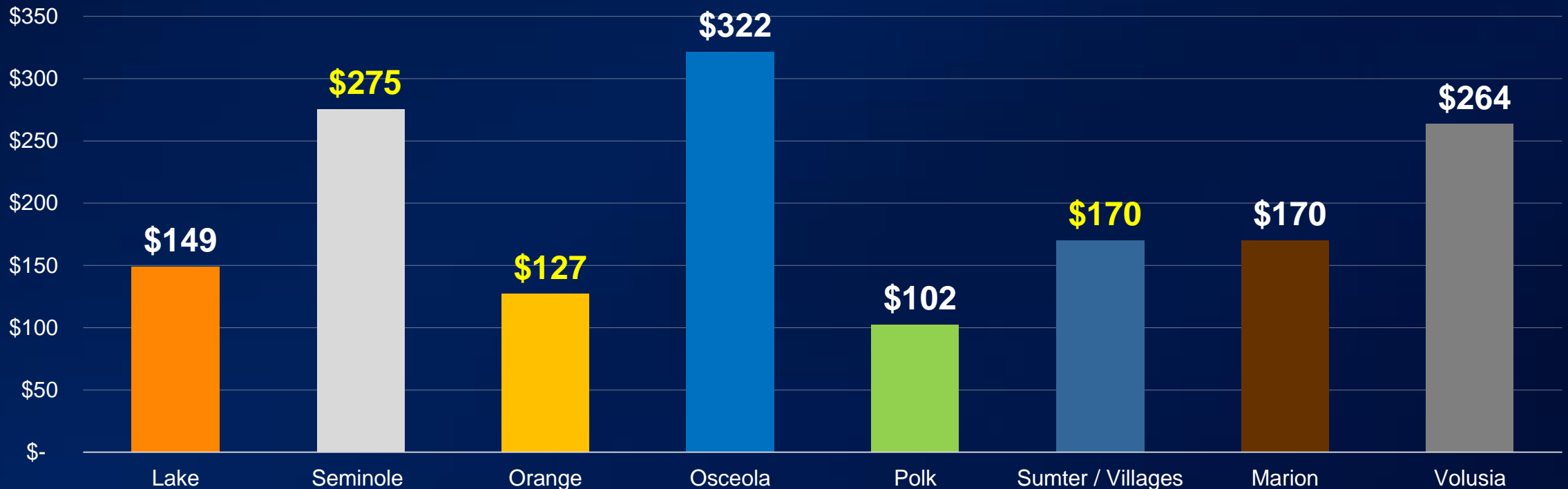
COUNTY	POPULATION	POPULATION SERVED	FY 16 ADOPTED BUDGET	INCLUDES TRANSPORT COSTS
LAKE	316,569	160,400	\$23,902,421	NO
SEMINOLE	442,903	213,465	\$58,774,049	YES
ORANGE	1,252,396	799,985	\$101,697,754	YES
OSCEOLA	308,327	200,419	\$64,467,587	NO
POLK	633,052	391,371	\$40,077,700	NO
SUMTER/VILLAGES	115,657	103,282	\$17,593,627	YES
MARION	341,205	275,382	\$46,833,761	NO
VOLUSIA	510,494	115,656	\$30,942,470	NO

Budget Workshops Summary



- Public Safety Budget Summary

FY 2016 Budget per Capita (Population Served)



Budget Workshops Summary



- Facilities and Fleet Management Budget Summary

- Facilities

- Addition of a parts and supply technician
 - Replacement of two vans
 - Addition of tractor and field brush mower for inmate work crew
 - Includes \$40,000 for cameras at Detention center

- Fleet

- Maintain current levels of service
 - Addition of Capital Outlay(Funded by General Fund)
 - Lift, Tire Balancer, Tire Mount Machine

Presentation Outline



Constitutional Budgets

Constitutional Budgets



	FY 2016 Submitted Budget	FY 2017 Submitted Budget
Clerk of Courts	\$3,908,511	\$3,968,658
*Property Appraiser	\$2,424,493	\$2,576,309
Supervisor of Elections	\$2,887,112	\$2,150,571
Sheriff	\$56,085,295	\$57,085,294

* Property Appraiser included a 3% employee raise in budget request predicated on the BCC giving raises

**Tax Collector submits budget on August 1st

Presentation Outline



Non-Departmental/Other Items

Non-Departmental/Other Items

Budget Increases (Mandated)



Department of Juvenile Justice

- State mandated cost based on number of juveniles and number of estimated days
- Lake County portion increasing from \$398,998 to \$478,788

Community Redevelopment Agencies

- 15 agencies receive incremental funding on property values over a set base
- Total General Fund CRA Payments
 - FY 2016 - \$1,640,320
 - FY 2017 est. - \$1,857,481

Non-Departmental Mt. Plymouth-Sorrento CRA



- Proposed Budget

CRA Trust Revenues	Amount
Ad Valorem Taxes	\$12,590
TIF External Entities	\$537
Interest	\$30
Fund Balance	\$20,319
Less 5% Estimated Receipts	(\$658)

<i>Total Revenues</i>	<i>\$32,818</i>
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CRA Trust Expenses	Amount
Operating Expenses	\$32,818

<i>Total Expenses</i>	<i>\$32,818</i>
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Non-Departmental/Other Items

Mt. Plymouth-Sorrento CRA



- Ch. 163 FS requires the CRA Board to hold a public hearing for the adoption of the Mt. Plymouth-Sorrento CRA budget.
- The CRA Board will meet prior to the September BCC budget hearings to consider and recommend approval of the CRA budget.
- The CRA Advisory Committee voted to request a water and wastewater feasibility study be prepared for the CRA.

Non-Departmental Status Quo Items



- Federal Lobbyist
- Florida Association of Counties
- National Association of Counties
- Lake County League of Cities
- St. Johns River Water Alliance
- Medical Examiner (Lake County Share)
- Trout Lake
- Lake County Historical Society
- MyRegion.org
- State Lobbyist

Non-Departmental Items

New Requests (included)



- Veteran Court Diversion Program
 - Request from Court Administration
 - Funding for Program Specialist II - \$51,283
- Indirect Cost Study
 - Procure a consultant to analyze and allocate central service costs to the appropriate funds and grants
 - Estimated at \$50,000

Non-Departmental Items

New Requests (not included)



- Employee Compensation, Salary Study and Pay for Performance
 - Budget Workshop scheduled for July 12th to discuss all three items
 - Fiscal Impacts of Salary Study range from \$447,000 to \$1,626,000
- United Arts of Central Florida
 - \$50,000 funding request that would include the following benefits:
 - Arts and culture programs in Lake County Schools
 - Economic impact research and data
 - Disbursement and oversight of grant funds
 - Funding and technical assistance opportunities
 - Marketing and public relations

Presentation Outline



Infrastructure Sales Tax

Infrastructure Sales Tax



- FY 2017 revenues are part of 2003 authorization
 - January 1, 2003 through December 31, 2017
- Debt Service funding for Capital Improvement bonds is still eligible in FY 2017
- Funding is still split 50/50 between Transportation and General Government projects
- Public Works will discuss Road Program and Sales Tax funding on August 9th
- New authorization does not begin until January 1, 2018

Infrastructure Sales Tax



- **FY 2017 Park Projects**

- Funding for expansion of East Lake Park - \$400,000
- South Lake Regional Park - \$1.20 million
 - Funding for Design, Engineering, and Sitework
- North Lake Community Park - \$225,000
 - Park improvements and sports lighting
- East Lake Community Park - \$108,563
 - Park improvements and sports lighting
- Lake Idamere Park - \$50,000
 - Park improvements and security/parking lot lighting

Infrastructure Sales Tax



- **FY 2017 Projects**

- Radio Tower project debt service - \$1.17 million
- Capital Improvement Bonds debt service (General Fund) - \$3.1 million
- Tax Collector Building (Eustis) - \$2.25 million
- Sheriff Vehicles - \$1.00 million
- Judicial Center Renovation - \$700,000
 - Continued work on the old building including 4th floor and 1st floor
- Reserves - \$150,000

Presentation Outline



Summary/Next Steps

Summary



- Budget Workshops – 18
- Budget Strategy
 - Department Budgets were kept at status quo except in areas as outlined in the workshops
 - Some mandated costs have increased
 - General Fund Millage will be set at roll back rate to limit increase in revenues to new construction
 - All other operating millages will be kept at FY 2016 rates
 - Public Lands Voted Debt millage will be reduced slightly

Next Steps



- July 1st – Certified Values
- July 12th – Budget Workshop on Employee Compensation, Salary Study and Pay for Performance
- July 12th – Recommended Budget and Set Maximum Millages (TRIM)
- July 26th – Adopt Assessment Resolutions
- August 1st – Tax Collector Budget
- September 13th – Assessment Public Hearings
- September 13th – First Budget Public Hearing
- September 27th – Final Budget Public Hearing